



## Boundary-spanning documents in online communities

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# BOUNDARY-SPANNING DOCUMENTS IN ONLINE COMMUNITIES

*Research-in-Progress*

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## **Abstract**

*Online communities bring together people with varied access to and understanding of the work at hand, who must collaborate through documents of various kinds. We develop a framework articulating the characteristics of documents supporting collaborators with asymmetric access to knowledge versus those with symmetric knowledge. Drawing on theories about document genre, boundary objects and provenance, we hypothesize that documents supporting asymmetric groups are likely to articulate or prescribe their own 1) purpose, 2) context of use, 3) content and form and 4) provenance in greater detail than documents used by people with symmetric access to knowledge. We are testing these hypotheses through content analysis of documents and instructions from a variety of free/libre open source projects. We present preliminary findings consistent with the hypotheses developed. The completed study will suggest new directions for research on communications in online communities, as well as advice for those supporting such communities.*

**Keywords:** Online communities, documents, document genre, boundary objects, provenance

## Introduction

The information technology revolution has led to the proliferation of online communities and digital collaborations both within and across organizations. In many online communities, documents (considered broadly) constitute the primary (or only) means for knowledge sharing and exchange among collaborators. Research has suggested the importance of mutual knowledge (Cramton 2001), shared mental models (Cannon-Bowers et al. 1993) or common ground (Clark et al. 1991) as a basis for communication. Yet, community members often bring divergent understandings and knowledge from non-converging frames of reference to the production and use of documents, hampering communication. For example, a novice programmer with no history in a particular project may be able to read a software engineer's report and get some sense of the work completed. However, without knowledge of the organizational practices that went into creating the code and the report, the novice may be unable to use it to guide his or her future work. In contrast, an expert engineer with experience on similar projects may simply need a few key words to know what to do next. A single type of document does not fit both audiences. How then can IS researchers and practitioners best support such heterogeneous online environments with 1000s of users, some deeply involved, many only peripherally so?

In such situations, one is often advised to fall back on the age-old truism, "know your audience and write appropriately." But what does it mean to write appropriately for an audience? To following the saying, one needs to be able to address two questions. 1) Who is the audience? 2) How does one write appropriately? In this paper, we address the first question by focusing on two types of relations among writers and their audience: one characterized by symmetric access to knowledge, the other with asymmetric access to knowledge. This focus allows us to answer the second question by examining what aspects of documents can be manipulated to match the background knowledge of different audiences and so exploring strategies that online community members apply to "write appropriately" to these two different types of audiences. More specifically, we address the following question:

What characterizes documents that link people with asymmetric access to background knowledge compared to documents used among people with symmetric access to knowledge?

Answering this question is important for understanding the nature of effective communication in online communities, especially as they grow and include participants that are more diverse. If IS researchers and practitioners hope to support online communication and distributed collaboration with diverse participants, it is essential to know what characterize documents targeting different types of writer-reader relationships. This is particularly true if one hope to automate some aspects of document generation in online communities. Below, we develop a theoretical perspective on documents that leads to hypotheses for this question and present the design and initial results from a research project in progress that tests these hypotheses.

## Theory elaboration and hypotheses

As a basis for our study-in-progress, we draw on three bodies of work that describe documents and how they might span groups: genre theory, work on boundary objects and classification and studies of provenance. The first focuses on the common stock of knowledge people bring to document production and use specifically. The second addresses how artifacts, such as documents, can bridge people with little shared points of reference. The third speaks to how people preserve the history and genealogy of documents to alleviate a lack of shared reference points and background knowledge. We will discuss these in turn.

**Genre theory.** Document genre has been defined as typified communicative action invoked in response to a recurrent situation (Bazerman 1995; Crowston et al. 2003; Orlikowski et al. 1994). People engage genres to accomplish social actions in particular situations, characterized by a particular purpose, content, form and participants in specific times and places. Identification of a document's genre makes the document more easily recognizable and understandable, reducing the effort required to convey meaning. For genres to be of aid in communication though, they must be shared by members of the community (Swales 1990). Thus, the utility of genres depends on symmetric access to knowledge among a group of people. Community members familiar with a genre are likely to know the expectations implied. Conversely, people with little access to the background knowledge of the community are not likely to know the genre and

in turn bring few if any expectations about what purpose, content and form a document in that genre is likely to convey and what set of participants have produced and use it at what times and places. Therefore, to facilitate communication among people with asymmetric access to knowledge, rather than simply drawing on a genre, a document must explicitly state its purpose, form, content, appropriate participants and time and place of the communication. These considerations lead us to three general hypotheses:

**Hypothesis 1:** A document shared among people with asymmetric knowledge is more likely to explicitly state its purpose.

**Hypothesis 2:** A document shared among people with asymmetric knowledge is more likely to explicate the context of use in regard to appropriate participants, times and places of its production and use.

**Hypothesis 3:** A document shared among people with asymmetric knowledge is more likely to explicate the form and content of its communication.

**Boundary objects theory.** To further refine these hypotheses, we turn to Star and Bowker's work on boundary objects (Bowker et al. 1999; Star et al. 1989). Actors from different communities, with few shared points of reference and little common stock of knowledge, have to manage the tension between their divergent viewpoints. Star introduces the concept of boundary object to explain how such heterogeneous communities maintain productive communication. We posit that documents shared among groups with asymmetric access to knowledge may serve as boundary objects. Star describes four types of boundary objects. The first type, repositories, refers to collections of documents and so is not relevant for our discussion of individual documents, but the remaining three types offer some helpful ideas.

Star defines *coincidence boundaries* as common objects that have the same boundaries but different internal content. They arise when work is distributed over a large-scale geographic area. Star points to the state of California as a coincidence boundary for the collaboration among citizen scientists and professional biologists at UC Berkeley. The result is that work in different sites and with different perspectives can be conducted autonomously while cooperating parties share a common spatial referent. Extending Star's thinking, we suggest that shared documents can specify temporal or participatory boundaries.

*Ideal types* are documents such as diagrams, atlases or other descriptions that do not accurately describe the details of any one locality, thing or activity but are rather vague and abstract. However, it is this very quality which makes it useful to people with different points of reference and stocks of knowledge. Such a document offers a good-enough road map to demarcate general elements, processes or organization of the shared context while suppressing distracting or conflicting details. This argument suggests that people with symmetric access to knowledge do not need to use ideal type documents to facilitate their communication and collaboration. However, people who share little common stock of knowledge and exist at the periphery of the community may need them to navigate and be able to read and use a document. Together, coincidence boundaries and ideal types allow us to further articulate our second hypothesis:

**Hypothesis 2:** A document shared among people with asymmetric knowledge is more likely to explicate the context of use:

- A. By specifying the appropriate participants, times and places of its production and use
- B. Through ideal types, such as diagrams, atlas, road maps, which demarcate the specific elements or organization of the shared work.
- C. By demarcating the boundaries of the shared work. These can be geographical or other specific boundaries about the scope of the work required by the project and the specific document.

Finally, *standardized forms* include labels and other forms that offer a uniform way to index communicative content and form. While Star highlights how standardized forms delete local uncertainties from the shared information, we note the converse, that the standardized forms in fact articulate a basic structure for the document's content and form. This articulation might not be a very detailed prescription, but nevertheless, it specifies the information needed for the particular communicative relationship supported by the document. However, people with intimate knowledge of the work at hand have less need for standardized forms. They know what they have to get done and what information will be relevant to the work at hand. Based on the notions of standardized forms, we can refine our third hypothesis:

**Hypothesis 3:** A document shared among people with asymmetric knowledge is more likely to explicate the form and content of its communication by:

- A. Bringing regularity in semantics and objects covered by one document to the next, e.g., through standardized forms that offer a structured way to index communicative content.

- B. Requiring the users to make more details of their work visible in their descriptions.

**Provenance theory.** Historical documents offer an extreme case with a highly asymmetric relationship between what a document prescribes and the background knowledge users bring to its use. Thus, archivists have long been concerned with how best to preserve background knowledge to contextualize the use and meaning of historical documents. In particular, archivists keep track of a document's provenance, i.e., where something comes from, who created it and what sources it draws from (Simmhan et al. 2005) to preserve some of the background knowledge that might otherwise be lost over time and space. The notion of provenance has recently been adopted by computer science to better understand how information with multiple sources flow from one application and file to another, constantly getting recycled, reworked, and repackaged (Lonsdale et al. 2010). People holding significant background knowledge about a community may simply need to know the author, title and date to position a document in its historical context and the evolution of a project. In contrast, newcomers most likely gain little from a simple audit trail common to most blogging, software development and document management systems. With little background knowledge, such members require more details to understand how a document fits into the larger work process. We suggest that documents shared among groups with asymmetric access to knowledge will include more details about the provenance of their communication, to explicate their own history and thus allow the audience to better contextualize their use. This leads us to our forth hypothesis:

**Hypothesis 4:** A document shared among people with asymmetric knowledge is more likely to explicate the provenance of the communication by referring to:

- A. Where the communication comes from (e.g., the document creator, sources drawn from).
- B. The genealogy of the communication and ideas (e.g., who has accessed/used the document and what they did with it).

## Design of the research in progress

**Setting.** To test the hypotheses developed above, we sought a setting in which we could observe documents being used across groups with different kinds and levels of shared background knowledge. We chose to study documents used in Free/Libre/Open Source Software (FLOSS) development. Key to our interest is the fact that most FLOSS projects are developed by virtual teams comprising professionals and users (von Hippel 2001; von Hippel et al. 2003). These teams are close to purely virtual in that developers coordinate their activity primarily by means of a variety of computer-mediated communication (CMC) tools (Raymond 1998; Wayner 2000). As development proceeds, evidence of the processes and interactions between tasks and participants is left in repositories such as email lists, issue trackers, source code management systems and so on. These channels are characterized by documents of different genres that make up the FLOSS genre repertoire.

A particular interest is how the use of these varied documents depends on the patterns of relationships among members of a FLOSS team. Several authors have described successful FLOSS teams as having a hierarchical (Scacchi 2004) or onion-like structure (Cox 1998; Gacek et al. 2004; Moon et al. 2000; Rossi 2004). At the centre are the *core developers*, who contribute most of the code and oversee the design and evolution of the project. Surrounding the core are perhaps ten times as many *co-developers*. These individuals contribute sporadically by reviewing or modifying code or by contributing bug fixes. The co-developer group can be much larger than the core, because the required level of interaction is much lower. However, this lower level of interaction leads to the co-developers sharing less background knowledge than the developers do. Surrounding the developers are the *active users*: a subset of users who use the latest releases and contribute bug reports or feature requests (but not code). Users interaction with developers is often channelled through a constrained set of genres. For example, questions and bug reports from users are valued, but only if presented in the "right way" (Raymond et al. 2006). Since they are not otherwise involved in development, active users share even less background knowledge with developers.

**Sample.** FLOSS projects create a variety of documents, including code, documentation, feature requests, bug reports and so on. To emphasize our initial theoretical comparison, we chose two kinds of documents with audiences with different degrees of asymmetric knowledge, specifically *bug reports* and source code control system (SCCS) *commit messages*.

*Bug reports* (e.g., as shown in Figure 1) are used to report problems with the system. They can be created by both end users and core developers, but are intended for core developers, since developers are the only ones who can actually fix bugs. However, a bug report can include discussions between users and developers, e.g., if developers request more information to characterize the bug. As a result, this kind of document often spans two distinct communities (users and developers) who have little shared background knowledge. Projects often maintain a bug reporting system with explicit instructions about how and when to report a bug.

First Last Prev Next No search results available

**Bug 45287 - build failure because of difference between BSD and GNU make**

**Status:** NEEDINFO **Reported:** 2008-06-26 06:04 EDT by Takashi Sato

**Product:** Apache httpd-2 **Modified:** 2009-01-18 16:19 EST ([History](#))

**Component:** Build **CC List:** 1 user ([show](#))

**Version:** 2.3-HEAD

**Platform:** PC FreeBSD

**Importance:** P4 minor ([vote](#))

**Target Milestone:** ---

**Assigned To:** Apache HTTPD Bugs Mailing List

**URL:**

**Keywords:**

**Depends on:**

**Blocks:**

[Show dependency tree](#)

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**Attachments**

[Add an attachment](#) (proposed patch, testcase, etc.)

**Figure 1.** Example bug report from the Apache httpd project (from [https://issues.apache.org/bugzilla/show\\_bug.cgi?id=45287](https://issues.apache.org/bugzilla/show_bug.cgi?id=45287)).

A SCCS is a program that manages the source code for a project, keeping track of the current version and all revisions made to source files. A *SCCS commit message* (e.g., as shown in Figure 2) is used to describe the revision made to a file when a new version is stored in (“committed to”) the SCCS. These messages are created exclusively by and used primarily by core developers, meaning that this kind of document is shared amongst people with considerable shared background knowledge. Bug reporting systems can be made to interoperate with the source code control system, so the commit message for changes that fix bugs can be linked to the bug report and vice versa.

root / trunk / mythtv / programs / mythfrontend / main.cpp

Visit:  View revision:

**Revision 24896, 41.2 KB (checked in by jyavenard, 12 days ago)**

Re: r24886, suspend/resume pulseaudio server at the start and end of mythfrontend and mythavtest

Property svn:eol-style set to native

Property svn:keywords set to Id Date Revision Author HeadURL

Property svn:mime-type set to text/plain

**Figure 2.** Example source code control system check in message from the MythTV project (from <http://svn.mythtv.org/trac/changeset/24896>).

We collected examples of bug reports and SCCS commit messages from different FLOSS projects. However, we realized that for many of our hypotheses, it was necessary to consider also instructions or other discussions of how bug reports and SCCS commit messages should be created or used. We collected these instructions by searching the project websites for relevant documents.

**Coding.** To test the hypotheses proposed above, we developed a coding system for the various document characteristics in the hypotheses (e.g., explicit statement of purpose or standardized forms). We started with the definitions of each of the concepts from the two theoretical sources. We then inductively coded a small set of documents to refine these definitions. At the time of writing this research-in-progress paper, we are applying this coding system to a larger set of document to further refine the scheme and to test for reliability. Coding is being done in a CAQDAS program by multiple coders, allowing checks for reliability.

## Preliminary results

To illustrate our preliminary results, we present documents and document use in three FLOSS projects that have different sorts of developers and users:

1. the Apache httpd project ([httpd.apache.org](http://httpd.apache.org)), a large institutionalized project with a mix of users, sophisticated as well as novice;
2. MythTV ([www.mythtv.org](http://www.mythtv.org)), an example of a medium-sized hobbyist-led project with a primarily consumer user base; and
3. curl ([curl.haxx.se](http://curl.haxx.se)), a smaller project with an audience of more sophisticated users, since the product is a programming library and command line program.

In this section, we provide illustrative examples of how the use of bug reports and SCCS commit messages in the projects examined are consistent with the hypotheses developed above.

**Hypothesis 1:** A document shared among people with asymmetric knowledge is more likely to explicitly state its purpose.

Examining the instructions for filing a bug report for the curl project (Figure 3), we find that the purpose of bug reports is clearly stated: to let developers know about problems so they can fix them. The instruction pages for other projects are similarly explicit. By contrast, projects are less specific about the purpose of SCCS commit messages. When there are instruction pages for SCCS, e.g., in guidelines for the development process (Figure 4), these do not clearly state the purpose of the messages; rather, it seems to be assumed that the creator will know what information would be needed by other developers.

[cURL](#) ► [Docs](#) ► [Bug Report](#)

### How, Why, And Where to Report Bugs

Of course there are bugs in curl and libcurl. Some are known, but most of them remain unknown to us until you let us know. We depend on bug reports from the users to find the problems. We are not likely to be able to fix bugs if we don't get to know about their existence first. Bugs tend to get fixed within a short while after we've been notified (at least when we agree about it being a bug and not a feature)!

### Known Bugs

Some bugs are known to already exist. We try to keep track of them on a separate [KNOWN\\_BUGS](#) document.

### How To Report

If you can't fix a bug yourself, file an *as detailed a report as possible* in the [bug tracking system](#) or mail it to a suitable [mailing list](#). Bugs in or improvements to libcurl are best posted to the [curl-library list](#), while bugs in or with the curl tool can be posted to the [curl-users list](#).

If you opt to use one of the mailing lists, notice that you need to be subscribed first to get the mail through to the list!

### What To Report

When reporting a bug, try to include information that will help us understand what's wrong, what's expected to happen and how to repeat it. You should supply:

- your operating system's name and version number
- what version of curl you're using (curl -V is fine)
- what URL you were working with
- everything else you think might matter

**Figure 3.** Instructions for reporting a bug in curl  
(from <http://curl.haxx.se/docs/bugs.html>).

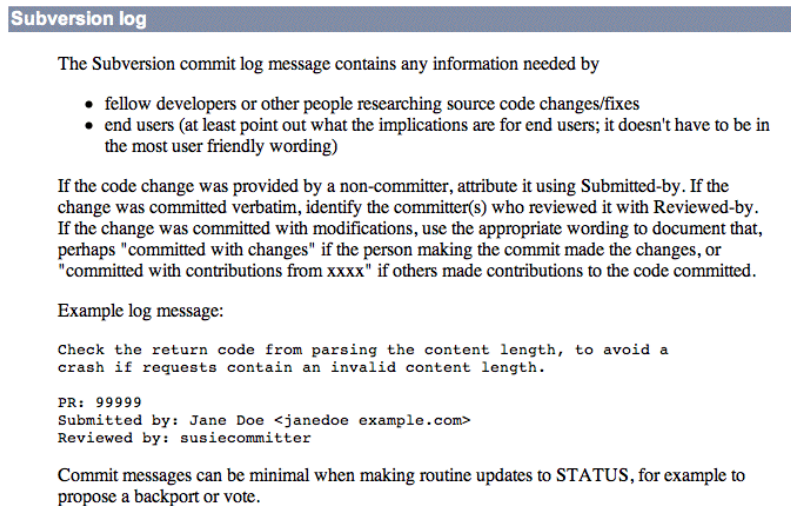


**Hypothesis 2:** A document shared among people with asymmetric knowledge is more likely to explicate the context of use:

- A. By specifying the appropriate participants, times and places of production and use

Consistent with this hypothesis, we find that bug report instructions seem somewhat more explicit about participants, time and places of production. In part, these expectations are enforced by the technology, as systems enforce roles with particular privileges on documents, e.g., who can create, update, edit or dispose of certain kinds of documents. Again, the instructions for the SCCM commit messages specify less.

- B. Through ideal types, such as diagrams, atlas, road maps, which demarcate the specific elements or organization of the shared work.



**Figure 4.** Example instructions for SCCS commit messages  
(from <http://httpd.apache.org/dev/guidelines.html>).

Again, comparison of the instructions for the two types of documents seems consistent with the hypothesis. The instructions for bug reports list what the creator and receiver of a document have to do in order to demarcate the shared work. By contrast, there is little discussion of what someone might do when reading a SCCS message, again reflecting an assumed shared understanding of the process.

- C. By demarcating the boundaries of the shared work.

The instructions for bug reporting include descriptions of what is in scope and what is out of scope. For example, while a complex system such as MythTV is built from many components, users rarely perceive these internal components of a system, and so consider all bugs as originating with the application. Similarly, the designers of a system may have specific use cases in mind for the project, and may not be interested in expanding its functionality beyond those. Therefore, bug-reporting instructions need to explain how to localize a bug and caveats about what kinds of bugs can be fixed and what kinds of new features will be considered. In contrast, the description of the commit message does not specify such boundaries.

**Hypothesis 3:** A document shared among people with asymmetric knowledge is more likely to explicate the form and content of its communication by:

- A. Bringing regularity in semantics and objects covered by one document to the next, e.g., through standardized forms that offer structured way to index communicative content.

As expected, a bug report document includes a number of structured fields. The number of fields is greatest for the most institutionalized project, Apache, which uses the bugzilla bug tracking system. Interestingly, the curl project does not require a form but encourages submissions by email, asking only for some basic information. This difference may indicate the assumption that users of curl are sophisticated enough to submit good bug reports without explicit guidance. By contrast, a SCCS commit message is just a plain-text field; the message provided can be long or short. Some projects do suggest including particular fields, e.g., a reference to the bug report that the patch fixes, but these are not required. Furthermore, exactly how the patch should be described is left to the developer.



- B. Requiring users to make more details of their work visible in their descriptions.

The bug report document includes in addition to the fields describing the bug, comments made by developers or other users on the bug. These are frequently used to keep track of work status. Commit messages are also used as a way to indicate and record the work done, though this is often done in only a summary fashion and can be quite cryptic.

**Hypothesis 4:** A document shared among people with asymmetric knowledge is more likely to explicate the provenance of the communication by referring to:

- A. Where the communication comes from (e.g., the document creator, sources drawn from).

Somewhat consistent with the hypothesis, bug reports go into detail about the origin of the document. As illustrated in Figure 3, a bug report specifies details such as the operating system and version, and what sources the author consulted before composing the document. In addition, the author must register in the system, allowing others to track their documents. Commit messages also articulate the creator of the document, but do not provide any further detail about the sources from which the author draws.

- B. The genealogy of the communication and ideas (e.g., who has accessed/used the document and what they did with it).

Consistent with the hypothesis, we find that bug reports offer more details about their genealogy compared to commit messages. As illustrated by the Apache bug report in Figure 1, the document includes the history of the communication, developers cc'ed and its dependencies. In contrast, the commit message (Figure 2) offer minimal information about the history of the communication, though the example in Figure 4 does hint to the document's genealogy by specifying who submitted the bug and who revised it.

## Discussion

Through our initial analysis of two kinds of documents used across three FLOSS projects of various types, we found that documents supporting collaborators with asymmetric knowledge do seem to explicate their own use in more detail. Bug reports appear to do so by articulating or prescribing their own 1) purpose, 2) context of use and 3) content and form and 4) provenance in greater detail than commit messages used by core community members with symmetric access to project knowledge. As noted above, we have a preliminary coding system and are currently testing it for reliability. We are in the process of coding a larger range of documents from more FLOSS projects to test the hypotheses presented above, varying the degree of shared knowledge (e.g., as with curl), thus providing more insight into the hypothesized relations.

The approach developed in this paper contributes the general understanding of documents in online communities. We hope to extend the research beyond FLOSS teams, for example to online communities such as the Wikipedia community. Wikipedia does have an inner group that has intimate knowledge of the system and how the organization behind it works, and a larger peripheral group of participants with a much smaller stock of background knowledge. It would be interesting to explore why Wikipedia does not seem to require documents comparable to bug reports that bridge groups with asymmetric access to knowledge. Research could search for and describe other kinds of documents that bridge between these groups. It could be that there is no need to account for one's work in Wikipedia, as any member can commit a change to the core text. In contrast, only core developers can change the code in open source projects, thus requiring many would-be contributors to rely on communication with others to accomplish their work. Power relations and access to execute actions may play a role in how much documents prescribe their use in various situations.

The present research also contributes to theory development by questioning some of the existing assumptions associated with document centric research. First, genre studies to date have tended to focus on groups with symmetric access to genre expectations. Future research could explore how genre expectations develop and are shared among people with asymmetric access to genre expectations. In short, how do genres work across various discourse community boundaries? One possible outcome is that documents show layers of purpose, with a broad purpose that is widely adopted and more specific purposes within specific groups. Second, the interdependencies of boundary object and provenance theory calls for further exploration. In other words, our preliminary findings suggest that effective boundary object explicate

their own provenance, i.e., go into some detail about their own history, allowing users of diverse communities to track the history of the object across the involved communities.

Finally, the research contributes to system design for online communities and digital collaborations. In particular, the extensive use of standardized forms for bug reports may provide some interesting insights. In healthcare, for instance, one finds a push for more standardized record keeping and information sharing. If it is mainly groups with asymmetric access to knowledge who benefit from using standardized forms, one may assume that resistance to standardized systems comes from groups with relative symmetric access to knowledge in their use of healthcare information systems. Using a standardized form that require high regularity in semantics and objects and great detail may seem like a waste of time for someone with a large stock of background knowledge in the specific area. A detailed understanding of what characterize documents that support collaborators with symmetric versus asymmetric access to knowledge could help create systems that tailor content to specific user groups.

## **Conclusion**

Online communities and digital collaborations bring together people with various access to and understanding of the work at hand. Yet, how do documents serve diverse users, many of whom are literally not on the same page? How does one write appropriately? The present research-in-progress contributes to both scholarship and practice. First, the paper develops a framework based on three previously unrelated bodies of literature that characterize documents serving collaborators with asymmetric access to knowledge versus documents supporting those with symmetric knowledge. Drawing on document-centric approaches, we hypothesize that documents supporting asymmetric groups are likely to be more prescriptive and explicate their own use compared to documents supporting symmetric groups. Second, our work suggests that practitioners of online communities would benefit from explicitly considering 1) how much access to knowledge various participants hold, and 2) how prescriptive and explicit documents have to be to support those various groups. Systematic knowledge of what such document variations becomes essential for system developers hoping to support heterogeneous online communities. Future work will use the coding system currently in development to provide a more systematic test of our hypotheses across multiple settings.

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